

**CITY OF GARDNER
CAPITAL IMPROVEMENT COMMITTEE**

Capital Improvement Committee
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Robert Oliva, City Engineer
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CITY CLERK'S OFFICE
GARDNER, MA

CAPITAL IMPROVEMENT PLAN MEETING
Monday March 9, 2026
9:30 am – DPW Conference Room, 50 Manca Drive

ANNOUNCEMENT – Any person may make a video or audio recording of an open session of a meeting, or may transmit the meeting through any medium, subject to reasonable requirements of the chair as to the number, placement and operation of equipment used so as not to interfere with the conduct of the meeting. Any person intending to make such recording shall notify the Chair forthwith. All documents referenced or used during the meeting must be submitted in duplicate to the Clerk of the Board or Committee. All documents shall become part of the official record of the meeting.

AGENDA

- Discuss two additional Capital Project/Item List requests to be added to FY27 list
- Discussion on revisions to approved list and FY27 CIP Report
- Adjournment

NOTICE: The listings of Agenda items are those reasonably anticipated by the Chair which may be discussed at the meeting. Not all items listed may in fact be discussed and other items not listed may also be brought up for discussion to the extent permitted by law.

Robert Oliva, City Engineer
Chairman, Capital Improvement Committee

TABLE 1

Report contains submissions from City Departments. Since the Capital Improvement Committee has not yet performed ratings on items, this report does not indicate whether the items fall under the definition of a capital improvement. During the ratings process, it may be determined that items do not qualify as capital purchases, but will be considered as recommendations by the Committee under the normal budget procedure.

Department	Project ID	FY27 Priority**	Project Title	5-yr Cost	Fiscal Year				
					FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Airport									
			No Requests Submitted						
			Department Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Building									
			No Requests Submitted						
			Department Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
City Hall									
City Hall	27-010		City Hall Electronic Key Fob Access System	\$ 250,000	\$ 250,000				
City Hall	27-011		City Hall Elevator Replacement	\$ 750,000	\$ 750,000				
City Hall	27-012		City Hall Exterior Painting & Building Envelope Preservation	\$ 150,000	\$ 150,000				
City Hall	27-013		City Hall Heating System Modernization & Secondary Heat Source	\$ 1,150,000	\$ 150,000	\$ 600,000	\$ 400,000		
City Hall	27-014		City Hall Rear Exterior Stair Replacement	\$ 175,000	\$ 175,000				
City Hall	27-015		Mini-Split Condenser Replacement & Weather Protection	\$ 125,000	\$ 75,000	\$ 50,000			
City Hall	27-016		Perry Auditorium Bathroom & Interior Rehabilitation	\$ 200,000	\$ 75,000	\$ 125,000			
			Department Total	\$ 2,800,000	\$ 1,625,000	\$ 775,000	\$ 400,000	\$ -	\$ -
Community Dev & Planning									
Comm. Dev & Planning	27-001	H	Central Street Pedestrian Beacon	\$ 40,000	\$ 40,000				
Comm. Dev & Planning	27-002	L	Clark Street to Greenwood Park Shared Use Path Connection	\$ 60,000			\$ 60,000		
Comm. Dev & Planning	27-003	L	Green Street Sidewalk Installation	\$ 200,000		\$ 200,000			
Comm. Dev & Planning	27-004	L	Greenwood Park to Wilder Field Shared Use Path Connection	\$ 30,000		\$ 30,000			
Comm. Dev & Planning	27-005	H	Keyes Road Culvert Replacement	\$ 2,020,000	\$ 2,020,000				
Comm. Dev & Planning	27-018	H	North Central Pathway Remaining Design ++	\$ 300,000	\$ 300,000				
			Department Total	\$ 2,650,000	\$ 2,360,000	\$ 230,000	\$ 60,000	\$ -	\$ -
Council on Aging									
			No Requests Submitted						
			Department Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Engineering									
Engineering	26-042	L	Dam Repairs	\$ 1,500,000		\$ 1,500,000			
Engineering	26-044	H	MS4 Municipal Property BMP Retrofit	\$ 1,255,000	\$ 200,000	\$ 225,000	\$ 250,000	\$ 275,000	\$ 305,000
Engineering	26-045	L	TIP List Roadway Design	\$ 2,650,000	\$ 400,000	\$ 250,000	\$ 800,000	\$ 1,200,000	
Engineering	26-046	H	Elm/Pearson Traffic Signals	\$ 1,625,000	\$ 125,000	\$ 1,500,000			
Engineering	27-017	H	Rt. 2A & 68 Intersection Design ++	\$ 2,075,000	\$ 125,000	\$ 1,950,000			
			Department Total	\$ 9,105,000	\$ 850,000	\$ 5,425,000	\$ 1,050,000	\$ 1,475,000	\$ 305,000

TABLE 1

Department	Project ID	FY27 Priority**	Project Title	5-yr Cost	Fiscal Year				
					FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Fire									
Fire	26-048	H	Fire HQ 3-Bay Garage (stand alone)	\$ 750,000	\$ 750,000				
Fire	26-049	L	Re-Chassis Rescue 2	\$ 250,000			\$ 250,000		
Fire	26-050	H	Replace Car 2	\$ 75,000	\$ 75,000				
Fire	26-051	L	Replace Car 3	\$ 75,000			\$ 75,000		
Fire	26-052	H	Replace Car 6	\$ 75,000	\$ 75,000				
Fire	26-053	L	Replace Engine 1	\$ 1,000,000			\$ 1,000,000		
Fire	26-054	L	Replace Rescue 4	\$ 500,000		\$ 500,000			
Fire	26-055	H	Replace Truck 5	\$ 85,000	\$ 85,000				
Fire	26-056	H	Fire HQ Building Addition/Renovation	\$ 10,000,000	\$ 10,000,000				
Fire	27-018	L	Replace Truck 4				\$ 75,000		
Fire	26-103	H	Fire HQ Building Feasibility Study	\$ 250,000	\$ 250,000				
			Department Total	\$ 13,060,000	\$ 11,235,000	\$ 500,000	\$ 1,400,000	\$ -	\$ -
Golf (Enterprise)									
			No Requests Submitted						
			Department Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Health									
Health	26-058	H	Landill Erosion Control	\$ 229,537	\$ 229,537				
Health	26-059	H	Transfer Station Facilities	\$ 400,000	\$ 200,000	\$ 200,000			
			Department Total	\$ 629,537	\$ 429,537	\$ 200,000	\$ -	\$ -	\$ -
Human Resources									
Human Resources	27-006	H	Greenwood Pool Resurfacing	\$ 150,000	\$ 150,000				
Human Resources	27-007	H	Splash Park Repair	\$ 22,000	\$ 22,000				
			Department Total	\$ 172,000	\$ 172,000	\$ -	\$ -	\$ -	\$ -
IT Dept.									
			No Requests Submitted						
			Department Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police									
Police	26-057	L	Computer-Aided Dispatch/Records Management Software	\$ 990,000	\$ 750,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
			Department Total	\$ 990,000	\$ 750,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
Public Works									
Public Works	26-001	L	1 Ton Dump Truck	\$ 85,000			\$ 85,000		
Public Works	26-002	L	1 Ton Dump Truck	\$ 85,000				\$ 85,000	
Public Works	26-003	H	1 Ton Dump Truck	\$ 85,000	\$ 85,000				
Public Works	26-004	E	6 Wheel Dump/Plow/Spreader	\$ 295,000		\$ 295,000			
Public Works	26-005	H	6 Wheel Dump/Plow/Spreader	\$ 295,000			\$ 295,000		
Public Works	26-006	L	6 Wheel Dump/Plow/Spreader	\$ 295,000				\$ 295,000	
Public Works	26-007	L	6 Wheel Dump/Plow/Spreader	\$ 295,000					\$ 295,000
Public Works	26-008	E	6 Wheel Dump/Plow/Spreader	\$ 295,000	\$ 295,000				
Public Works	26-009	H	10 Wheel Dump/Plow/Spreader	\$ 385,000		\$ 385,000			
Public Works	26-010	E	10 Wheel Dump/Plow/Spreader	\$ 385,000	\$ 385,000				
Public Works	26-011	H	24' Double Garage Door	\$ 25,000	\$ 25,000				
Public Works	26-012	L	Backhoe	\$ 145,000			\$ 145,000		
Public Works	26-013	H	Bucket Truck	\$ 150,000	\$ 150,000				
Public Works	26-014	H	Cab and Chassis for Sander	\$ 35,000		\$ 35,000			
Public Works	26-015	H	Cab and Chassis for Sander	\$ 35,000	\$ 35,000				
Public Works	26-016	L	Cremation Vaults	\$ 200,000		\$ 200,000			

TABLE 1

Department	Project ID	FY27 Priority**	Project Title	5-yr Cost	Fiscal Year				
					FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Public Works	26-017	H	Large Mower	\$ 45,000		\$ 45,000			
Public Works	26-018	H	Front End Loader	\$ 252,000		\$ 252,000			
Public Works	26-019	L	Front End Loader	\$ 252,000				\$ 252,000	
Public Works	26-022	L	Repave Municipal Lots	\$ 500,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Public Works	26-023	H	Pick-up Truck	\$ 85,000		\$ 85,000			
Public Works	26-024	L	Pick-up Truck	\$ 85,000				\$ 85,000	
Public Works	26-025	H	Sidewalk Tractor	\$ 190,000		\$ 190,000			
Public Works	26-026	L	Sidewalk Tractor	\$ 190,000				\$ 190,000	
Public Works	26-027	L	Sidewalk Tractor	\$ 190,000					\$ 190,000
Public Works	26-028	H	Sign Department Printer	\$ 26,000	\$ 26,000				
Public Works	26-029	H	Street Sweeper	\$ 310,000		\$ 310,000			
Public Works	26-030	H	Tractor/Brush Cutter	\$ 125,000		\$ 125,000			
Public Works	26-031	H	Utility Body Truck	\$ 92,000		\$ 92,000			
Public Works	26-032	L	Utility Body Truck	\$ 92,000					\$ 92,000
Public Works	26-033	L	Wilder Field Drainage/Soccer Field	\$ 100,000			\$ 100,000		
Public Works	26-034	L	Bickford Playground Improvements	\$ 150,000		\$ 150,000			
Public Works	26-035	H	DPW Facility Upgrades	\$ 4,000,000	\$ 4,000,000				
Public Works	26-036	L	Jackson Playground Improvements	\$ 150,000		\$ 150,000			
Public Works	26-037	H	OC/Bickford Ball Field Light Replacement	\$ 100,000	\$ 100,000				
Public Works	26-038	H	OC Playground Improvements	\$ 150,000		\$ 150,000			
Public Works	26-039	H	Pond Brook Drainage Repair	\$ 500,000	\$ 500,000				
Public Works	26-040	E	Sign Room Expansion/Building	\$ 275,000	\$ 275,000				
Public Works	26-041	H	Remove Underground Fuel Storage Tanks	\$ 600,000	\$ 600,000				
			Department Total	\$ 11,549,000	\$ 6,576,000	\$ 2,564,000	\$ 725,000	\$ 1,007,000	\$ 677,000
Sewer (Enterprise)									
Sewer (Enterprise)	26-086	H	Collection System Improvements	\$ 1,250,000		\$ 500,000	\$ 500,000	\$ 250,000	
Sewer (Enterprise)	26-087	H	Pump Station Upgrades	\$ 1,000,000		\$ 1,000,000			
Sewer (Enterprise)	26-088	E	Sludge Landfill Expansion/Hauling	\$ 7,000,000			\$ 7,000,000		
Sewer (Enterprise)	26-089	H	Wastewater Treatment Plant Upgrade	\$ 10,000,000		\$ 5,000,000	\$ 5,000,000		
			Department Total	\$ 19,250,000	\$ -	\$ 6,500,000	\$ 12,500,000	\$ 250,000	\$ -
Water (Enterprise)									
Water (Enterprise)	26-090	H	1 Ton Pickup Truck	\$ 100,000		\$ 100,000			
Water (Enterprise)	26-091	H	CLWTF PLC Replacement	\$ 250,000		\$ 250,000			
Water (Enterprise)	26-093	H	Dam Repairs	\$ 1,000,000			\$ 1,000,000		
Water (Enterprise)	26-094	H	Elevated Water Tank Interior Repairs	\$ 650,000		\$ 650,000			
Water (Enterprise)	26-095	H	Treatment Facility Upgrades	\$ 500,000		\$ 100,000	\$ 200,000	\$ 200,000	
Water (Enterprise)	26-096	H	Pearly Brook Pump Station Upgrade	\$ 600,000				\$ 600,000	
Water (Enterprise)	26-097	H	Water Main Replacement	\$ 11,000,000			\$ 5,000,000	\$ 6,000,000	
Water (Enterprise)	26-098	H	Water Meter Replacement	\$ 2,000,000		\$ 1,000,000	\$ 1,000,000		
			Department Total	\$ 16,100,000	\$ -	\$ 2,100,000	\$ 7,200,000	\$ 6,800,000	\$ -
School Dept									
School Dept	26-060	H	Central Office Building	\$ 5,000,000		\$ 5,000,000			
School Dept	26-061	L	ESS Auditorium	\$ 150,000					\$ 150,000
School Dept	26-062	L	ESS Replace Bathroom Partitions	\$ 75,000			\$ 75,000		
School Dept	26-063	H	ESS Roof	\$ 250,000		\$ 250,000			
School Dept	26-064	L	ESS Standby Generator	\$ 250,000				\$ 250,000	
School Dept	26-065	H	Facilities Garage Addition	\$ 500,000		\$ 500,000			
School Dept	26-066	E	Facilities Pickup Truck	\$ 65,000	\$ 65,000				

TABLE 1

Department	Project ID	FY27 Priority**	Project Title	5-yr Cost	Fiscal Year				
					FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
School Dept	26-068	H	GHS C-Wing (locker rooms) renovations	\$ 3,000,000		\$ 3,000,000			
School Dept	26-069	H	GHS Replace Exit / Emergency Lighting	\$ 150,000	\$ 150,000				
School Dept	26-070	L	GHS Interior Painting	\$ 150,000			\$ 150,000		
School Dept	26-071	L	GHS Landscaping	\$ 50,000			\$ 50,000		
School Dept	26-074	L	GHS Replace Service Equipment	\$ 800,000			\$ 800,000		
School Dept	26-076	H	GHS Standby Generator	\$ 250,000		\$ 250,000			
School Dept	26-077	L	GHS to GMS Fiber Underground	\$ 40,000			\$ 40,000		
School Dept	26-078	H	GMS Domestic Hot Water Tank	\$ 50,000		\$ 50,000			
School Dept	26-079	L	GMS Electronic Sign	\$ 40,000					\$ 40,000
School Dept	26-080	H	GMS Road Improvements	\$ 500,000	\$ 500,000				
School Dept	26-082	E	GMS Rooftop Condensers	\$ 1,000,000	\$ 1,000,000				
School Dept	26-083	H	GMS Unit Ventilator Controller	\$ 500,000		\$ 500,000			
School Dept	26-084	E	GHS Elevator Renovations	\$ 150,000	\$ 150,000				
School Dept	27-008	L	GHS Roof	\$ 2,000,000					\$ 2,000,000
School Dept	27-009	H	GMS PA and Clock System	\$ 115,000	\$ 115,000				
			Department Total	\$ 15,085,000	\$ 1,980,000	\$ 9,550,000	\$ 1,115,000	\$ 250,000	\$ 2,190,000

Grand Total	\$ 91,390,537	\$ 25,977,537	\$ 27,904,000	\$ 24,510,000	\$ 9,842,000	\$ 3,232,000
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** E = Emergency (Immediate Need) High = High (Needed in Next 2 Years) L = Low (Needed in 2-5 Years)

++ Project Request added as an amendment to original report

CITY OF GARDNER CAPITAL IMPROVEMENT PROJECT REQUEST FORM
FY2027 – FY2031

PROJECT ID (by Committee)	27-017
PROJECT TITLE	
Route 2A / 68 Intersection Design	
DEPARTMENT	
Engineering/Survey	
SUBMITTED BY	DATE SUBMITTED
Robert Oliva	2/25/2026



Insert Picture if available/applicable

CATEGORY	<input type="checkbox"/> Facilities	<input checked="" type="checkbox"/> Infrastructure	<input checked="" type="checkbox"/> Study/Design	<input type="checkbox"/> Vehicle/Equipment	<input type="checkbox"/> Other
PRIORITY	<input checked="" type="checkbox"/> Emergency <i>Immediate Need</i>	<input type="checkbox"/> High <i>Needed in next 2 years</i>	<input type="checkbox"/> Low <i>Needed in 2-5 years</i>	USEFUL LIFE (YRS)	25

PROJECT DESCRIPTION
Please describe the project. Explain priority and justification for the project.
<p>This project was initiated in 2017 when the City hired Nitsch Engineering, Inc. to design geometric modifications and traffic signal upgrades for the intersection of Routes 2A and 68. The design was taken to 25% completion before the project was put on hold in 2022. It was the goal to submit the project to the State for approval as a project under the Transportation Improvement Program (TIP). This program funds construction of transportation projects while the municipality provides the design and engineering.</p> <p>This request would provide funding to complete the design upon the State approving the project under the TIP program. The original design contract from 2017 was \$160,000 of which \$80,000 was expended. Given rising costs since that time, it is anticipated that the remaining design fees will have grown to about \$125,000. Construction estimates for the project from 2019 were approximately \$1,295,000. Given rising costs since that time construction would be estimated to be \$1,950,000, which would be funded by the TIP program if approved by the State.</p>
Provide additional sheets as necessary

Category*	Five Year Total	Estimated Cost by Fiscal Year				
		FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Facilities						
Infrastructure	1,950,000		1,950,000			
Study/Design	125,000	125,000				
Vehicle/Equipment						
Other						
TOTAL	2,075,000	125,000	1,950,000			

* If multiple categories for single project, include cost for each and for each FY as needed

**CITY OF GARDNER CAPITAL IMPROVEMENT PROJECT REQUEST FORM
FY2027 – FY2031**

PROJECT ID (by Committee)	27-018
PROJECT TITLE	
North Central Pathway Remaining Design	
DEPARTMENT	
Community Development & Planning	
SUBMITTED BY	DATE SUBMITTED
Jason Stevens	3/3/2026



Insert Picture if available/applicable

CATEGORY	<input type="checkbox"/> Facilities	<input type="checkbox"/> Infrastructure	<input checked="" type="checkbox"/> Study/Design	<input type="checkbox"/> Vehicle/Equipment	<input type="checkbox"/> Other
PRIORITY	<input type="checkbox"/> Emergency <i>Immediate Need</i>	<input checked="" type="checkbox"/> High <i>Needed in next 2 years</i>	<input type="checkbox"/> Low <i>Needed in 2-5 years</i>	USEFUL LIFE (YRS)	30+

PROJECT DESCRIPTION
Please describe the project. Explain priority and justification for the project.
<p>The City of Gardner is advancing the North Central Pathway Extension from its completed 25% design stage through final design and construction readiness. The remaining work includes advancing plans through 75% and 100% design, completing environmental permitting, finalizing right-of-way documentation, coordinating utility reviews, preparing bid-ready specifications, and securing final MassDOT approvals which results in a cost.</p> <p>To support this effort, the City has applied to the FY26 MassTrails Program for \$250,000 in funding to complete final design. If awarded, the grant will require a \$50,000 local match from the City. Applying for the full amount of \$300,000 ensures that regardless of changes to the awarded amount, this project can have the flexibility to reach full construction-ready status, positioning Gardner to secure federal and state construction funding following its completion and advancing this regional shared-use path connection.</p>
Provide additional sheets as necessary

Category*	Five Year Total	Estimated Cost by Fiscal Year				
		FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Facilities						
Infrastructure						
Study/Design	\$300,000	\$300,000				
Vehicle/Equipment						
Other						
TOTAL	\$300,000	\$300,000				

* If multiple categories for single project, include cost for each and for each FY as needed